

## FY 2026/9 Third Quarter Financial Results [IFRS] (Consolidated)

August 7, 2026

Name of listed company RECOMM Co., Ltd. Listed on: TSE  
 Securities code 3323 URL: <https://www.recomm.co.jp>  
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 Planned date of commencement of payment of dividends —  
 Supplementary materials prepared on financial results : Y  
 Briefing planned on financial results : N

(Figures rounded down to the nearest million yen)

## 1. FY 2026/9 third quarter consolidated results (October 1, 2025 to June 30, 2026)

## (1) Consolidated operating results (cumulative)

(Percentages indicate YoY changes)

|                            | Revenue     |      | Operating profit |      | Profit before tax |      | Profit      |       | Net income attributable to owners of the Parent |       | Total comprehensive income |        |
|----------------------------|-------------|------|------------------|------|-------------------|------|-------------|-------|-------------------------------------------------|-------|----------------------------|--------|
|                            | million yen | %    | million yen      | %    | million yen       | %    | million yen | %     | million yen                                     | %     | million yen                | %      |
| Third quarter of FY 2026/9 | 12,434      | 25.5 | 463              | 62.8 | 410               | 24.1 | 320         | 32.2  | 225                                             | 15.3  | 1,006                      | 700.6  |
| Third quarter of FY 2025/9 | 9,907       | 20.7 | 284              | 89.4 | 330               | 92.8 | 242         | 172.9 | 195                                             | 128.8 | 125                        | (75.2) |

|                            | EBITDA *1   |      | Basic earnings per share | Diluted earnings per share |
|----------------------------|-------------|------|--------------------------|----------------------------|
|                            | million yen | %    | Yen                      | Yen                        |
| Third quarter of FY 2026/9 | 643         | 50.1 | 2.78                     | 2.78                       |
| Third quarter of FY 2025/9 | 428         | 54.6 | 2.41                     | 2.41                       |

(Note) \*1. EBITDA (earnings before interest, taxes, depreciation, and amortization) is calculated as operating profit + depreciation and amortization

## (2) Consolidated financial standing

|                            | Total assets | Total equity | Equity attributable to owners of the Parent | Percentage of equity attributable to owners of the Parent |
|----------------------------|--------------|--------------|---------------------------------------------|-----------------------------------------------------------|
|                            | million yen  | million yen  | million yen                                 | %                                                         |
| Third quarter of FY 2026/9 | 16,935       | 6,411        | 5,843                                       | 34.5                                                      |
| FY 2025/9                  | 12,703       | 5,409        | 5,054                                       | 39.8                                                      |

## 2. Dividends

|                    | Annual dividends |           |           |          |       |
|--------------------|------------------|-----------|-----------|----------|-------|
|                    | End of Q1        | End of Q2 | End of Q3 | Year end | Total |
|                    | Yen              | Yen       | Yen       | Yen      | Yen   |
| FY 2025/9          | —                | 0.00      | —         | 1.00     | 1.00  |
| FY 2026/9          | —                | 0.00      | —         | —        | —     |
| 2026/9 (projected) | —                | —         | —         | 1.20     | 1.20  |

(Note) Revision from the most recently announced dividend forecast : N

## 3. FY 2026/9 consolidated earnings forecast (October 1, 2025 to September 30, 2026)

(Percentages indicate YoY changes)

|           | Revenue     |      | Operating profit |      | Profit before tax |      | Profit      |      | Profit attributable to owners of the Parent |      | Basic earnings per share |
|-----------|-------------|------|------------------|------|-------------------|------|-------------|------|---------------------------------------------|------|--------------------------|
|           | million yen | %    | million yen      | %    | million yen       | %    | million yen | %    | million yen                                 | %    | Yen                      |
| Full year | 14,800      | 13.1 | 550              | 34.8 | 560               | 25.0 | 410         | 38.6 | 320                                         | 62.7 | 3.95                     |

(Note) Revision from the most recently announced earnings forecast : N

## \*Notes:

- (1) Material changes to scope of consolidation during the current third-quarter: Y  
period

|                          |                       |                                |                            |
|--------------------------|-----------------------|--------------------------------|----------------------------|
|                          | Yugenkaisya Kawahara  |                                | FTGROUP (PHILIPPINES)      |
| New 2 company/ies (Name) | Jimuki                | , Removed 2 company/ies (Name) | TRADING, INC               |
|                          | Lumitron Pte. Limited |                                | FTGROUP (PHILIPPINES), INC |

- (2) Changes to accounting policies/changes to accounting estimates

|                                                                |   |   |
|----------------------------------------------------------------|---|---|
| (i) Changes to accounting policies required by IFRS            | : | N |
| (ii) Changes to accounting policies other than those under (i) | : | N |
| (iii) Changes to accounting estimates                          | : | N |

- (3) Number of shares issued and outstanding (common stock)

|                                                                                          |                            |                   |                            |                   |
|------------------------------------------------------------------------------------------|----------------------------|-------------------|----------------------------|-------------------|
| (i) Number of shares issued and outstanding at end of period (including treasury shares) | Third quarter of FY 2026/9 | 82,670,255 shares | FY 2025/9                  | 82,670,255 shares |
| (ii) Number of treasury shares at end of period                                          | Third quarter of FY 2026/9 | 1,938,900 shares  | FY 2025/9                  | 1,938,900 shares  |
| (iii) Weighted average number of shares (quarterly cumulative)                           | Third quarter of FY 2026/9 | 80,731,355 shares | Third quarter of FY 2025/9 | 80,965,250 shares |

- \* The Third Quarter Financial Results is not subject to review by a certified public accountant or audit firm.  
\* Explanation of appropriate use of earnings forecast and other notes

Earnings forecast and other forward-looking statements contained in this document are based on information available to the Company at the time of preparation and certain assumptions considered reasonable. Actual results may differ considerably due to various factors.

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## 1. Qualitative information on the current quarterly financial results

### (1) Description of business results

#### (A) Analysis of operating results etc.

During the current third-quarter consolidated cumulative period, while the Japanese economy remained on a gradual recovery trend, prospects continued to be uncertain due to rising prices driven by factors such as the depreciation of the yen, as well as the escalation of conflicts in the Middle East. The global economy operated under a highly uncertain environment, affected by rising energy prices and increased costs stemming from heightened tensions in the Middle East, but remained firm on the whole.

In the telecommunication industry which the Company belongs to, lease transaction volume for both telecommunication devices and office devices has been gradually recovering.

Under such conditions, the Group identified a growth strategy based on its vision as a global specialized trading company, striving to grow its overseas solutions business, promote digital transformation (DX) and the use of AI, and develop and expand sales of decarbonized materials.

As a result of the above, regarding the performance for the current third-quarter consolidated cumulative period, sales revenue increased by 25.5% year-on-year to 12,434 million yen due to the strong performance of the Overseas solutions business, operating profit increased by 62.8% year-on-year to 463 million yen, and profit attributable to equity of the parent increased 15.3% YoY to 225 million yen.

Results by segment are reviewed below.

#### (i) Domestic solutions business

In the company-operated store sales channel, the company worked to implement efficient sales activities by effectively leveraging customer databases and focused on new customer acquisition. The Company focused on promoting its proprietary MFP plans and environmental products such as LED lighting and air conditioners. As a result, sales revenue in this channel increased by 9.3% YoY to 2,001 million yen.

In the franchise channel, the Company provided sales support by rolling out the sales methods used in company-operated stores and also recruited new franchisees. As a result, revenue in this channel increased 13.3% YoY to 622 million yen.

In the agent channel, the Company enhanced sales of LED lighting and security solutions as a proposal to reduce electricity charges. As a result, revenue in this channel increased by 17.4% YoY to 695 million yen.

As a result of the above factors, revenue of domestic solutions business increased 11.6% YoY to 3,320 million yen. Segment profit increased by 141.0% YoY to 243 million yen due to a decrease in SG&A expenses.

#### (ii) Overseas solutions business

The overseas solutions business engaged in sales of LED lighting, commercial air conditioners, and radiative cooling material SPACECOOL to corporate customers striving toward carbon neutrality. In addition, sales of AI servers increased, and in January 2026 the Company acquired a Singapore-based company that sells LED lighting, which was added to its consolidated subsidiaries.

As a result, revenue in this segment increased by 34.9% YoY to 8,740 million yen while segment profit increased by 55.5% YoY to 610 million yen.

#### (iii) DX business

The DX business worked to develop new demand by leveraging RPA and generative AI, thereby acquiring new customers and expanding transactions with existing clients. Our BPO centers worked to automate operations and improve operational efficiency by using RPA and AI solutions.

As a result, revenue in this segment decreased by 17.4% YoY to 374 million yen, due mainly to a decline in sales from spot projects and a reduction in the volume of work such as data entry tasks. Segment loss amounted to 8 million yen (27 million yen for the same period in the previous year) due mainly to the decline in revenue and the recording of expenses related to the launch of new services such as AI Agent.

| Segment                                    |                                       | Current third-quarter consolidated cumulative period<br>(From October 1, 2025, to June 30, 2026) | YoY (%) |
|--------------------------------------------|---------------------------------------|--------------------------------------------------------------------------------------------------|---------|
| Domestic solutions business                | Company-operated store (thousand yen) | 2,001,409                                                                                        | 109.3   |
|                                            | Franchises (thousand yen)             | 622,976                                                                                          | 113.3   |
|                                            | Agents (thousand yen)                 | 695,852                                                                                          | 117.4   |
|                                            | Total (thousand yen)                  | 3,320,238                                                                                        | 111.6   |
| Overseas solutions business (thousand yen) |                                       | 8,740,132                                                                                        | 134.9   |
| DX business (thousand yen)                 |                                       | 374,092                                                                                          | 82.6    |
| Total (thousand yen)                       |                                       | 12,434,463                                                                                       | 125.5   |

(Note 1) Transactions between segments have been eliminated through offsetting.

(Note 2) The amounts above do not include consumption tax etc.

## (2) Description of financial standing

### (A) Analysis of financial standing

Assets in the current third-quarter consolidated accounting period increased 4,231 million yen from the end of the previous consolidated fiscal year to 16,935 million yen. This was due mainly to an increase in assets and goodwill resulting from the inclusion of two companies in consolidation through M&A, as well as the acquisition of inventories by an overseas subsidiary aimed at shortening delivery times for merchandise related to strong AI server sales.

Liabilities in the current third-quarter consolidated accounting period increased 3,228 million yen from the end of the previous consolidated fiscal year to 10,523 million yen. This was due mainly to an increase in liabilities resulting from the inclusion of two companies in consolidation through M&A, as well as an increase of 2,714 million yen in borrowings to fund working capital associated with higher revenue and expenses such as the acquisition of subsidiaries.

Equity in the current third-quarter consolidated accounting period increased 1,002 million yen from the end of the previous consolidated fiscal year to 6,411 million yen. This was due mainly to an increase of 644 million yen in other components of equity resulting from the depreciation of the yen, as well as an increase of 213 million yen in non-controlling interests.

### (B) Cash flows

Cash and cash equivalents (hereinafter "cash") in the current third-quarter consolidated cumulative period decreased by 8 million yen from the end of the previous consolidated fiscal year to 2,671 million yen. This was because cash of 1,501 million yen was used in operating activities and cash of 826 million yen was used in investing activities, while cash of 2,188 million yen was provided by financing activities.

Cash flow in the current third-quarter consolidated cumulative period is reviewed below.

#### (Cash flow from/used in operating activities)

Cash used in operating activities totaled 1,501 million yen (vs. 122 million yen used in the same period of the previous fiscal year). This was mainly due to the recording of 410 million yen in profit before tax and 180 million yen in depreciation and amortization, offset by an increase of 1,086 million yen in trade and other receivables and an increase of 774 million yen in inventories. Most of the increase in trade receivables and inventories was attributable to sales of AI servers.

#### (Cash flow from/used in investing activities)

Cash used in investing activities totaled 826 million yen (vs. 260 million yen used in the same period of the previous fiscal year). This was mainly due to 666 million yen for the acquisition of subsidiaries, and 130 million yen for the transfer of short-term surplus funds into term deposits.

#### (Cash flow from/used in financing activities)

Cash provided by financing activities totaled 2,188 million yen (vs. 9 million yen provided in the same period of the previous fiscal year). This was mainly due to proceeds of 1,000 million yen from long-term borrowings to fund the acquisition of subsidiary shares through M&A, an increase of 1,983 million yen in short-term borrowings, repayments of long-term borrowings amounting to 393 million yen, and dividend payments of 237 million yen.

## (3) Explanation of consolidated earnings forecast and other forward-looking information

Consolidated earnings forecast remains unchanged from that announced in the Financial Results issued on November 13, 2025.

## 2. Condensed quarterly consolidated financial statements and major notes

## (1) Condensed quarterly consolidated statement of financial position

(Unit: thousand yen)

|                                                   | Notes | Previous consolidated fiscal year<br>(September 30, 2025) | Current third-quarter<br>consolidated accounting period<br>(June 30, 2026) |
|---------------------------------------------------|-------|-----------------------------------------------------------|----------------------------------------------------------------------------|
| Assets                                            |       |                                                           |                                                                            |
| Current assets                                    |       |                                                           |                                                                            |
| Cash and cash equivalents                         |       | 2,680,672                                                 | 2,671,895                                                                  |
| Trade and other receivables                       |       | 2,631,137                                                 | 4,381,550                                                                  |
| Inventories                                       |       | 2,405,782                                                 | 3,572,946                                                                  |
| Securities and other financial assets             |       | 185,987                                                   | 358,414                                                                    |
| Other current assets                              |       | 274,598                                                   | 373,241                                                                    |
| Total current assets                              |       | 8,178,178                                                 | 11,358,048                                                                 |
| Non-current assets                                |       |                                                           |                                                                            |
| Investments accounted for using the equity method |       | 457,323                                                   | 515,653                                                                    |
| Securities and other financial assets             |       | 177,914                                                   | 255,477                                                                    |
| Property, plant and equipment                     |       | 689,454                                                   | 830,928                                                                    |
| Right-of-use asset                                |       | 503,271                                                   | 473,564                                                                    |
| Goodwill                                          |       | 2,395,983                                                 | 3,120,919                                                                  |
| Other intangible assets                           |       | 183,626                                                   | 163,717                                                                    |
| Deferred tax assets                               |       | 117,381                                                   | 216,463                                                                    |
| Other non-current assets                          |       | 623                                                       | 306                                                                        |
| Total non-current assets                          |       | 4,525,577                                                 | 5,577,031                                                                  |
| Total assets                                      |       | 12,703,755                                                | 16,935,080                                                                 |

(Unit: thousand yen)

|                                             | Notes | Previous consolidated fiscal year<br>(September 30, 2025) | Current third-quarter<br>consolidated accounting period<br>(June 30, 2026) |
|---------------------------------------------|-------|-----------------------------------------------------------|----------------------------------------------------------------------------|
| Liabilities and equity                      |       |                                                           |                                                                            |
| Liabilities                                 |       |                                                           |                                                                            |
| Current liabilities                         |       |                                                           |                                                                            |
| Trade and other payables                    |       | 1,460,386                                                 | 1,925,808                                                                  |
| Borrowings                                  |       | 3,132,358                                                 | 5,301,534                                                                  |
| Lease liabilities                           |       | 149,452                                                   | 139,375                                                                    |
| Income tax payable                          |       | 128,267                                                   | 185,182                                                                    |
| Contract liabilities                        |       | 237,360                                                   | 204,744                                                                    |
| Other current liabilities                   |       | 261,875                                                   | 320,296                                                                    |
| Total current liabilities                   |       | 5,369,700                                                 | 8,076,941                                                                  |
| Non-current liabilities                     |       |                                                           |                                                                            |
| Borrowings                                  |       | 1,206,568                                                 | 1,751,474                                                                  |
| Lease liabilities                           |       | 369,805                                                   | 353,696                                                                    |
| Provisions                                  |       | 8,227                                                     | 8,401                                                                      |
| Other non-current liabilities               |       | 220,911                                                   | 258,269                                                                    |
| Deferred tax liabilities                    |       | 119,412                                                   | 74,620                                                                     |
| Total non-current liabilities               |       | 1,924,924                                                 | 2,446,461                                                                  |
| Total liabilities                           |       | 7,294,625                                                 | 10,523,403                                                                 |
| Equity                                      |       |                                                           |                                                                            |
| Share capital                               |       | 2,449,772                                                 | 2,449,772                                                                  |
| Equity surplus                              |       | 2,500,308                                                 | 2,500,308                                                                  |
| Retained earnings                           |       | (447,519)                                                 | (303,194)                                                                  |
| Treasury stock                              |       | (146,053)                                                 | (146,053)                                                                  |
| Other components of equity                  |       | 697,993                                                   | 1,342,259                                                                  |
| Equity attributable to owners of the Parent |       | 5,054,502                                                 | 5,843,093                                                                  |
| Non-controlling interests                   |       | 354,627                                                   | 568,583                                                                    |
| Total equity                                |       | 5,409,130                                                 | 6,411,676                                                                  |
| Total liabilities and equity                |       | 12,703,755                                                | 16,935,080                                                                 |

## (2) Condensed quarterly consolidated statement of profit and loss and condensed quarterly consolidated statement of comprehensive income

## Condensed quarterly consolidated statement of profit or loss

(Unit: thousand yen)

|                                              | Notes | Previous third-quarter<br>consolidated cumulative<br>period<br>(From October 1, 2024,<br>to June 30, 2025) | Current third-quarter<br>consolidated cumulative<br>period<br>(From October 1, 2025,<br>to June 30, 2026) |
|----------------------------------------------|-------|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| Revenue                                      |       | 9,907,100                                                                                                  | 12,434,463                                                                                                |
| Cost of sales                                |       | 7,633,433                                                                                                  | 9,526,173                                                                                                 |
| Gross profit                                 |       | 2,273,666                                                                                                  | 2,908,290                                                                                                 |
| Selling, general and administrative expenses |       | 2,042,014                                                                                                  | 2,587,424                                                                                                 |
| Other income                                 |       | 55,806                                                                                                     | 149,139                                                                                                   |
| Other expenses                               |       | 2,902                                                                                                      | 6,777                                                                                                     |
| Operating profit                             |       | 284,556                                                                                                    | 463,227                                                                                                   |
| Financial income                             |       | 91,824                                                                                                     | 18,614                                                                                                    |
| Financial costs                              |       | 62,066                                                                                                     | 87,551                                                                                                    |
| Gain/loss from investment in affiliates      |       | 16,475                                                                                                     | 16,095                                                                                                    |
| Profit (loss) before tax                     |       | 330,790                                                                                                    | 410,385                                                                                                   |
| Corporate income tax expense                 |       | 88,578                                                                                                     | 90,191                                                                                                    |
| Profit                                       |       | 242,212                                                                                                    | 320,194                                                                                                   |
| Profit attributable to                       |       |                                                                                                            |                                                                                                           |
| Interests of owners of the Parent            |       | 195,179                                                                                                    | 225,056                                                                                                   |
| Non-controlling interests                    |       | 47,032                                                                                                     | 95,137                                                                                                    |
| Profit                                       |       | 242,212                                                                                                    | 320,194                                                                                                   |
| Earnings per share                           |       |                                                                                                            |                                                                                                           |
| Basic earnings per share (yen)               |       | 2.41                                                                                                       | 2.78                                                                                                      |
| Diluted earnings per share (yen)             |       | 2.41                                                                                                       | 2.78                                                                                                      |

## Condensed quarterly consolidated statement of comprehensive Income

(Unit: thousand yen)

|                                                                                                | Notes | Previous third-quarter<br>consolidated cumulative period<br>(From October 1, 2024,<br>to June 30, 2025) | Current third-quarter<br>consolidated cumulative period<br>(From October 1, 2025,<br>to June 30, 2026) |
|------------------------------------------------------------------------------------------------|-------|---------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
| Profit                                                                                         |       | 242,212                                                                                                 | 320,194                                                                                                |
| Other comprehensive income                                                                     |       |                                                                                                         |                                                                                                        |
| Items not transferred to net income                                                            |       |                                                                                                         |                                                                                                        |
| Fluctuations in fair values of financial assets<br>measured through other comprehensive income |       | —                                                                                                       | —                                                                                                      |
| Total items not transferred to net income                                                      |       | —                                                                                                       | —                                                                                                      |
| Items transferable to net income                                                               |       |                                                                                                         |                                                                                                        |
| Exchange differences on translation of foreign<br>operations                                   |       | (124,572)                                                                                               | 644,531                                                                                                |
| Amount equivalent to equity in other<br>comprehensive income of affiliates                     |       | 8,142                                                                                                   | 42,234                                                                                                 |
| Total items transferable to net income                                                         |       | (116,430)                                                                                               | 686,765                                                                                                |
| Total other comprehensive income                                                               |       | (116,430)                                                                                               | 686,765                                                                                                |
| Comprehensive income                                                                           |       | 125,781                                                                                                 | 1,006,959                                                                                              |
| Comprehensive income attributable to                                                           |       |                                                                                                         |                                                                                                        |
| Interests of owners of the Parent                                                              |       | 79,615                                                                                                  | 878,644                                                                                                |
| Non-controlling interests                                                                      |       | 46,166                                                                                                  | 128,315                                                                                                |
| Total comprehensive income                                                                     |       | 125,781                                                                                                 | 1,006,959                                                                                              |

## (3) Condensed quarterly consolidated statement of changes in equity

Previous third-quarter consolidated cumulative period (from October 1, 2024, to June 30, 2025)

(Unit: thousand yen)

|                                                  | Notes | Equity attributable to owners of the Parent |                |                   |                |                            |           | Non-controlling interests | Total equity |
|--------------------------------------------------|-------|---------------------------------------------|----------------|-------------------|----------------|----------------------------|-----------|---------------------------|--------------|
|                                                  |       | Share capital                               | Equity surplus | Retained earnings | Treasury stock | Other components of equity | Total     |                           |              |
| Balance on October 1, 2024                       |       | 2,447,952                                   | 2,498,488      | (514,286)         | (110,548)      | 642,037                    | 4,963,643 | 331,288                   | 5,294,931    |
| Net income                                       |       |                                             |                | 195,179           |                |                            | 195,179   | 47,032                    | 242,212      |
| Other comprehensive income                       |       |                                             |                |                   |                | (115,564)                  | (115,564) | (866)                     | (116,430)    |
| Comprehensive income                             |       | —                                           | —              | 195,179           | —              | (115,564)                  | 79,615    | 46,166                    | 125,781      |
| Amounts of changes                               |       |                                             |                |                   |                |                            |           |                           |              |
| Dividends from retained earnings (cash)          |       |                                             |                | (129,950)         |                |                            | (129,950) | (32,710)                  | (162,660)    |
| Acquisition of subsidiaries                      |       |                                             |                |                   |                |                            |           |                           | —            |
| Increase due to share-based payment transactions |       |                                             |                |                   |                |                            |           |                           | —            |
| Other increase/decrease                          |       |                                             |                |                   | (35,504)       |                            | (35,504)  |                           | (35,504)     |
| Total amount of changes                          |       | —                                           | —              | (129,950)         | (35,504)       | —                          | (165,454) | (32,710)                  | (198,165)    |
| Balance on June 30, 2025                         |       | 2,447,952                                   | 2,498,488      | (449,057)         | (146,053)      | 526,473                    | 4,877,803 | 344,743                   | 5,222,547    |

Current third-quarter consolidated cumulative period (from October 1, 2025, to June 30, 2026)

(Unit: thousand yen)

|                                                  | Notes | Equity attributable to owners of the Parent |                |                   |                |                            |           | Non-controlling interests | Total equity |
|--------------------------------------------------|-------|---------------------------------------------|----------------|-------------------|----------------|----------------------------|-----------|---------------------------|--------------|
|                                                  |       | Share capital                               | Equity surplus | Retained earnings | Treasury stock | Other components of equity | Total     |                           |              |
| Balance on October 01, 2025                      |       | 2,449,772                                   | 2,500,308      | (447,519)         | (146,053)      | 697,993                    | 5,054,502 | 354,627                   | 5,409,130    |
| Net income                                       |       |                                             |                | 225,056           |                |                            | 225,056   | 95,137                    | 320,194      |
| Other comprehensive income                       |       |                                             |                |                   |                | 653,587                    | 653,587   | 33,177                    | 686,765      |
| Comprehensive income                             |       | —                                           | —              | 225,056           | —              | 653,587                    | 878,644   | 128,315                   | 1,006,959    |
| Amounts of changes                               |       |                                             |                |                   |                |                            |           |                           |              |
| Dividends from retained earnings (cash)          |       |                                             |                | (80,731)          |                |                            | (80,731)  | (15,270)                  | (96,001)     |
| Acquisition of subsidiaries                      |       |                                             |                |                   |                |                            |           | 100,910                   | 100,910      |
| Increase due to share-based payment transactions |       |                                             |                |                   |                | 4,226                      | 4,226     |                           | 4,226        |
| Other increase/decrease                          |       |                                             |                |                   |                | (13,548)                   | (13,548)  |                           | (13,548)     |
| Total amount of changes                          |       | —                                           | —              | (80,731)          | —              | (9,322)                    | (90,053)  | 85,640                    | (4,413)      |
| Balance on June 30, 2026                         |       | 2,449,772                                   | 2,500,308      | (303,194)         | (146,053)      | 1,342,259                  | 5,843,093 | 568,583                   | 6,411,676    |

## (4) Condensed quarterly consolidated statement of cash flows

(Unit: thousand yen)

|                                                                                                      | Notes | Previous third-quarter<br>consolidated cumulative<br>period<br>(From October 1, 2024,<br>to June 30, 2025) | Current third-quarter<br>consolidated cumulative<br>period<br>(From October 1, 2025,<br>to June 30, 2026) |
|------------------------------------------------------------------------------------------------------|-------|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| Cash flow from/used in operating activities                                                          |       |                                                                                                            |                                                                                                           |
| Profit (loss) before tax                                                                             |       | 330,790                                                                                                    | 410,385                                                                                                   |
| Depreciation and amortization                                                                        |       | 144,056                                                                                                    | 180,005                                                                                                   |
| Financial income                                                                                     |       | (91,824)                                                                                                   | (18,614)                                                                                                  |
| Financial costs                                                                                      |       | 62,066                                                                                                     | 87,551                                                                                                    |
| Decrease (increase) in trade and other receivables                                                   |       | 63,662                                                                                                     | (1,086,282)                                                                                               |
| Decrease (increase) in inventories                                                                   |       | (191,049)                                                                                                  | (774,763)                                                                                                 |
| Increase (decrease) in trade and other payables                                                      |       | (15,264)                                                                                                   | 140,030                                                                                                   |
| Decrease (increase) in other current assets                                                          |       | (43,716)                                                                                                   | (63,765)                                                                                                  |
| Increase (decrease) in other current liabilities                                                     |       | (174,562)                                                                                                  | (86,625)                                                                                                  |
| Increase (decrease) in other non-current liabilities                                                 |       | (13,857)                                                                                                   | 11,258                                                                                                    |
| Other                                                                                                |       | (1,218)                                                                                                    | (2,244)                                                                                                   |
| Subtotal                                                                                             |       | 69,082                                                                                                     | (1,203,063)                                                                                               |
| Interest received                                                                                    |       | 36,734                                                                                                     | 14,188                                                                                                    |
| Interest paid                                                                                        |       | (67,611)                                                                                                   | (85,615)                                                                                                  |
| Income tax paid or refunded                                                                          |       | (160,574)                                                                                                  | (227,062)                                                                                                 |
| Cash flow from/used in operating activities                                                          |       | (122,369)                                                                                                  | (1,501,553)                                                                                               |
| Cash flow from/used in investing activities                                                          |       |                                                                                                            |                                                                                                           |
| Expenditure on acquisition of property, plant and equipment, and intangible assets                   |       | (136,558)                                                                                                  | (64,859)                                                                                                  |
| Proceeds from sale of property, plant and equipment, and intangible assets                           |       | 83                                                                                                         | 420                                                                                                       |
| Expenditure on pledge of deposits and guarantees                                                     |       | (3,587)                                                                                                    | (5,369)                                                                                                   |
| Proceeds from recovery of deposits and guarantees                                                    |       | 4,253                                                                                                      | 3,273                                                                                                     |
| Net decrease (increase) in term deposits                                                             |       | (124,140)                                                                                                  | (130,298)                                                                                                 |
| Expenditure on acquisition of investment securities                                                  |       | (2,017)                                                                                                    | —                                                                                                         |
| Purchase of insurance reserve fund                                                                   |       | —                                                                                                          | (253)                                                                                                     |
| Expenditure on acquisition of shares in subsidiaries involving changes in the scope of consolidation |       | —                                                                                                          | (666,884)                                                                                                 |
| Proceeds from collection of loans receivable                                                         |       | —                                                                                                          | 37,490                                                                                                    |
| Other                                                                                                |       | 1,758                                                                                                      | (35)                                                                                                      |
| Cash flow from/used in investing activities                                                          |       | (260,208)                                                                                                  | (826,515)                                                                                                 |
| Cash flow from/used in financing activities                                                          |       |                                                                                                            |                                                                                                           |
| Increase (decrease) in short-term borrowings                                                         |       | 287,933                                                                                                    | 1,983,571                                                                                                 |
| Expenditure on repayment of long-term borrowings                                                     |       | —                                                                                                          | (393,927)                                                                                                 |
| Proceeds from long-term loans payable                                                                |       | —                                                                                                          | 1,000,000                                                                                                 |
| Expenditure on repayment of lease liabilities                                                        |       | (80,922)                                                                                                   | (114,523)                                                                                                 |
| Expenditure on acquisition of treasury stock                                                         |       | (35,504)                                                                                                   | —                                                                                                         |
| Proceeds from issuance of share acquisition rights                                                   |       | —                                                                                                          | 3,274                                                                                                     |
| Dividends paid                                                                                       |       | (129,698)                                                                                                  | (237,947)                                                                                                 |
| Dividends paid to non-controlling interests                                                          |       | (32,710)                                                                                                   | (51,801)                                                                                                  |
| Cash flow from/used in financing activities                                                          |       | 9,096                                                                                                      | 2,188,646                                                                                                 |
| Effect of exchange rate changes on cash and cash equivalents                                         |       | (16,561)                                                                                                   | 131,024                                                                                                   |
| Increase (decrease) in cash and cash equivalents                                                     |       | (390,043)                                                                                                  | (8,397)                                                                                                   |
| Starting balance of cash and cash equivalents                                                        |       | 2,975,680                                                                                                  | 2,680,672                                                                                                 |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation    |       | —                                                                                                          | (379)                                                                                                     |
| Ending balance of cash and cash equivalents                                                          |       | 2,585,636                                                                                                  | 2,671,895                                                                                                 |

## (5) Notes to the condensed quarterly consolidated financial statements

(Notes to the going-concern assumption)

Not applicable.

(Segment information etc.)

## (A) Summary of reportable segments

The Company's reportable segments represent Group business units for which separate financial information is available. They are subject to periodic reviews by the Board of Directors to make decisions on the allocation of management resources and assess performance.

The Group operates the domestic solutions business, overseas solutions business, and the DX business. Consolidated subsidiaries are independent management units that formulate competitive business strategies and deploy business activities autonomously in each business.

Accordingly, the Company consists of business segments based on consolidated subsidiaries. It has identified the three reportable segments of domestic solutions business, overseas solutions business, and the DX business.

Domestic solutions business mainly sells LED lighting and other products to support decarbonization, business telephones, digital multifunction printers, ReSPR, other IT equipment, etc.

Overseas solutions business sells decarbonization solutions, such as LED lighting, telecommunication devices, ReSPR, and SPACECOOL in China, India, and the ASEAN region.

The DX business engages in the sales of RPA services, AI agents, and other services, undertakes contracted administrative operations for other Group companies, and provides consulting services for outsourcing and business reforms to customers outside the Group.

Recomm DX Solutions KK, our subsidiary, had engaged in the sale of RPA services and AI agents; however, as its customer targets and sales methods are aligned with those of the BPO business, its business classification has been changed from the current period. In addition, the reportable segment previously named "BPR Business" has been renamed "DX Business". Regarding the segment information for the previous third-quarter consolidated cumulative period following the change, in the "Domestic solutions business," revenue from external customers decreased by 7,753 thousand yen, intersegment revenues and transfers decreased by 1,041 thousand yen, segment profit increased by 37,846 thousand yen, finance income decreased by 25 thousand yen, and profit before tax increased by 37,821 thousand yen; in the "DX business," revenue from external customers increased by 7,753 thousand yen, intersegment revenues and transfers increased by 967 thousand yen, segment profit decreased by 37,846 thousand yen, finance income increased by 25 thousand yen, and profit before tax decreased by 37,821 thousand yen; and in "Adjustments," intersegment revenues and transfers increased by 74 thousand yen.

## (B) Reportable segment information

The reportable segment profit figures are based on operating profit. Transactions between segments are conducted under the same conditions as general commercial transactions.

Previous third-quarter consolidated cumulative period (from October 1, 2024, to June 30, 2025)

(Unit: thousand yen)

|                                                              | Reportable segment                |                                   |             |            | Adjustment<br>s<br>(Note) | Carrying<br>amount in the<br>condensed<br>quarterly<br>consolidated<br>financial<br>statements |
|--------------------------------------------------------------|-----------------------------------|-----------------------------------|-------------|------------|---------------------------|------------------------------------------------------------------------------------------------|
|                                                              | Domestic<br>solutions<br>business | Overseas<br>solutions<br>business | DX business | Total      |                           |                                                                                                |
| Revenue                                                      |                                   |                                   |             |            |                           |                                                                                                |
| Revenue to external customers                                | 2,973,871                         | 6,480,252                         | 452,976     | 9,907,100  | —                         | 9,907,100                                                                                      |
| Internal revenue and amounts<br>transferred between segments | 1,943                             | 23,659                            | 84,107      | 109,709    | (109,709)                 | —                                                                                              |
| Total                                                        | 2,975,814                         | 6,503,911                         | 537,083     | 10,016,810 | (109,709)                 | 9,907,100                                                                                      |
| Segment profit (loss)                                        | 101,116                           | 392,762                           | (27,499)    | 466,379    | (181,823)                 | 284,556                                                                                        |
| Financial income                                             | 563                               | 18,186                            | 120,139     | 138,889    | (47,064)                  | 91,824                                                                                         |
| Financial costs                                              | 12,946                            | 74,452                            | 2,657       | 90,056     | (27,990)                  | 62,066                                                                                         |
| Equity in earnings of affiliates                             | (6,167)                           | 22,643                            | —           | 16,475     | —                         | 16,475                                                                                         |
| Profit (loss) before tax                                     | 82,566                            | 359,140                           | 89,982      | 531,688    | (200,898)                 | 330,790                                                                                        |

(Note) Adjustments to segment profit include elimination of transactions between segments and Company-wide costs not allocated to individual reportable segments.

Current third-quarter consolidated cumulative period (from October 1, 2025, to June 30, 2026)

(Unit: thousand yen)

|                                                              | Reportable segment                |                                   |             |            | Adjustment<br>s<br>(Note) | Carrying<br>amount in the<br>condensed<br>quarterly<br>consolidated<br>financial<br>statements |
|--------------------------------------------------------------|-----------------------------------|-----------------------------------|-------------|------------|---------------------------|------------------------------------------------------------------------------------------------|
|                                                              | Domestic<br>solutions<br>business | Overseas<br>solutions<br>business | DX business | Total      |                           |                                                                                                |
| Revenue                                                      |                                   |                                   |             |            |                           |                                                                                                |
| Revenue to external customers                                | 3,320,238                         | 8,740,132                         | 374,092     | 12,434,463 | —                         | 12,434,463                                                                                     |
| Internal revenue and amounts<br>transferred between segments | 2,036                             | 17,778                            | 81,255      | 101,071    | (101,071)                 | —                                                                                              |
| Total                                                        | 3,322,275                         | 8,757,910                         | 455,347     | 12,535,534 | (101,071)                 | 12,434,463                                                                                     |
| Segment profit (loss)                                        | 243,710                           | 610,885                           | (8,750)     | 845,846    | (382,618)                 | 463,227                                                                                        |
| Financial income                                             | 1,358                             | 53,877                            | 2,352       | 57,588     | (38,974)                  | 18,614                                                                                         |
| Financial costs                                              | 13,680                            | 51,675                            | 19,864      | 85,221     | 2,330                     | 87,551                                                                                         |
| Equity in earnings of affiliates                             | 3,108                             | 12,986                            | —           | 16,095     | —                         | 16,095                                                                                         |
| Profit (loss) before tax                                     | 234,497                           | 626,075                           | (26,262)    | 834,309    | (423,923)                 | 410,385                                                                                        |

(Note) Adjustments to segment profit include elimination of transactions between segments and Company-wide costs not allocated to individual reportable segments.